



Budget 2014

07 December 2013

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1 Legal Basis

This Budget 2014 is established in accordance with Article 27.8 of the SJU Financial Rules approved by the Administrative Board on 31 December 2010.

2 Background

In accordance with Article 27.8 of the SJU Financial Rules the *“the Executive Director shall prepare the draft budget for the following year (N) and submit it to the Administrative Board for adoption. The draft budget shall be submitted to the Administrative Board no later than 30 September of the preceding year (N-1)”*.

Furthermore, in accordance with the SJU Financial Rules, the 2014 Preliminary Draft Budget was submitted to the European Commission and the Budget Authority (the European Parliament and the Council of the European Union) at the end of March 2013 together with the Annual Activity Report 2012 and an outline of the AWP 2014. It should be noted that the European Union commitment revenues – up to EUR 700 million – were received by the SJU by the end of 2013.

The Draft Budget 2014 was distributed to the Administrative Board on 30 September 2013 and has been revised in view of its approval at the ADB meeting of 12 December 2013. The need for a revision is due to take into account:

- the definition of Release 4;
- the final draft content of the Annual Work Programme 2014 (hereinafter AWP 2014) which has been submitted to the Administrative Board after its meeting of 30 October 2013 and which provides a detailed overview of the Programme activities that will be performed in 2014;
- the Revised Budget 2013 which includes the estimated adjustments in terms of commitments and payments to be approved by the Administrative Board at the year-end meeting and which may influence the 2014 Financial Year, with particular regard to the Reallocation 2013 and IBAFO III results;
- any other element or event which may improve the planning in terms of financial resources needs for 2014.

The Budget 2014 contains all the estimated revenues, expenditures and staff resources needed to be committed and paid calculated on the basis of the information available at mid-December 2013. It does not include any amount related to the SJU and SESAR Programme 2020, for which the necessary legal acts are currently awaiting the formal opinion of the European Parliament and the European Economic and Social Committee, according to the legislative procedure . It can be consequently expected that a Revised Budget 2014 will be submitted to the Administrative Board mid 2014 once the Council Regulation has been adopted.

3 2013 Key Facts

The AWP 2014 will contain a more detailed summary of the 2013 activities and the draft Annual Activity Report 2013, that will be submitted to the Administrative Board on 31 January 2014, will contain a detailed picture of 2013. At this stage, the following key facts need to be mentioned:

- a. during 2013, the Programme continued its full execution phase: all Projects have been launched and are effective. While Releases 1 and 2 results are now in the phase to become part of the SESAR Solution Packs, Release 3 execution is ongoing and several exercises took place during the last months of 2013. Due to some technical and operational obstacles, it a limited number of exercises is combined with Release 4. As regards Release 4, its definition was based on a top-down approach, ensuring that exercises answer the “Strategic Priority Business Needs” and the Pilot Common Projects’ proposal;

- b. Following the Tiger Team work conducted in 2012, the structure of the Programme started to be progressively aligned with the “Strategic Priority Business Needs” derived from the European ATM Master Plan 2012. In 2013, the inclusion at operational level of those priorities required an in depth analysis of the programme resources. The resources reallocation 2013/BAFO III process was launched in May with submission of the proposals by the end of September 2013. The ADB adopted the Reallocation and BAFO III results at its meeting of December 2013 allowing for the implementation of the activities identified in the AWP 2014;
- c. With regard to the Programme reporting, the SJU receives from the Members a structured quarterly reporting based on effort consumption. At the end of the second quarter 2013, the level of resources consumed is stabilizing in line with the previous quarters;
- d. Further to the call for proposals to become “Associate partners to the SJU” launched in 2011, during 2013 the SJU has signed additional work orders within the framework partnership agreements with SMEs, Research Organisations, Universities and Institutes of higher education;
- e. A call for RPAS demonstrations activities has been launched in March 2013 and resulted in a commitment of EUR 4.8 million for 9 projects which are currently starting their execution phase. One additional project is under a specific procedure to assess the need to launch it early next year;
- f. Almost all 2013 administrative and financial objectives are already achieved, although the assessment process of the Members’ Interim Financial Statements 2012 is still ongoing, due to the late submission of some of them. Furthermore, during 2013, 5 Members and their affiliates have been audited either directly by the SJU Project Audit Sector or by an external contractor. No issue brought in the Project Audit results is of such a materiality to be brought to the attention of the Administrative Board, although the overall error rate from the latest set of audits requires the implementation of corrective actions with the concerned Members;
- g. During 2013, the SJU managed the recruitment of 1 Internal Auditor/Internal Audit Capability, 3 operational staff, 1 Chief Communication, 1 Legal Officer, 1 Secretary to the Executive Director and concluded the recruitment process for the Communication Associate. 4 other recruitments, replacement of Contract Agents or Secondees from the Members are in the final phase before contract signature. The Budget is established on the assumption that all positions will be filled in 2014;
- h. During the first 11 months of 2013, the SJU has disbursed EUR 0.2 million in terms of pre-financing to different SJU Members, bringing the pre-financing cumulative amount to EUR 109 million. The total amount of co-financing is subject to the finalization of the IFS 2012 assessment that is expected to be completed by the end of the year, although a number of cost statements arrived in the last quarter 2013;
- i. Considering the resignation of Mr Ky as Executive Director of the SJU with effect from 31 August 2013, on 27 June 2013, the ADB appointed Mr Chene as Executive Director ad interim as of 1 September 2013, until the completion of the procedure for the appointment of the SJU new Executive Director (indicatively in March 2014);
- j. On 10 July 2013, the European Commission has submitted to the Council of the Ministers of the European Union a proposal for the legal extension of the SJU up to end of 2024 to perform the activities established in the European ATM Master Plan, to achieve Steps 2 and 3. On the 10 October the Council of the Transport Ministers adopted a position favorable to the extension of the SJU which shall now receive the formal opinions of the European Parliament and the European Economic and Social Committee.

4 Budget 2014

In line with the SJU's Financial Rules, the budget consists of the statements of revenue and expenditure, together with the staff establishment plan as well as a summary of the schedule of payments due in the subsequent years.

The document is presented in accordance with the SJU Financial Rules. In this respect, the revenue and expenditure related to the in kind contributions of the SJU Members are reported in an annex to the main Budget document (Annex I), while Annex II summarizes the total revenue and expenditure of the SJU (cash and in kind revenues and expenditures).

4.1 Revenues (cash)

The revenues of the SJU come from contributions from its Members and other revenues.

European Union (Title 1)

- a. The cumulative commitment appropriations from the funds of the 7th Framework Programme for Research and Development (hereinafter FP7) amount to EUR 350.0 million at the end of 2013 and to EUR 350.0 million from the funds of the multi-annual budget of the Trans European Networks-T (hereinafter TEN-T). Consequently, there are no more revenue commitments foreseen.
- b. In terms of payment appropriations, the SJU has requested and received during 2013 already 65.0 million EUR from the EU (30.4 million EUR from FP7 and 34.6 from TEN-T; these amounts have been paid net of the interest that the SJU yielded on the EU funds in 2012 for a total of EUR 0.08 million). Applying the principle of rigorous cash management, considering the EU budget availability, the SJU requested the transfer of EUR 12.5 million, before the end of 2013. For 2014, it is expected that the EU will contribute with additional EUR 48.5 million in terms of FP7 funds and equally with EUR 48.5 million as TEN-T funds. Nevertheless, based on the IFS 2013, the SJU may have financial requests going beyond EUR 97.0 as currently planned by the Commission.

The General Agreement between the EU and the SJU governs all the provisions related to the payment requests from the SJU to the EU, where the SJU, for a maximum period of 6 months, shall justify the use of the previous resources, the planning of the expenditure for the next 6 months as well as a detailed description of the achievements in relation to the activities of the Annual Work Plan.

The EFTA contribution, part of the FP7 funds, is subject to the approval of the EFTA States.

With regard to the EU contribution to the SJU Running Expenditure (Title 1 and 2) which is limited to EUR 35 million, please refer to section 4.2.1.

Revenue Commitments	2008 - 2012 <u>Total</u>	2013 <u>rev budg</u>	2008 - 2013 <u>Total</u>	2014 <u>budget</u>	2008 - 2014 <u>Total</u>	2015 - 2016 <u>budget</u>	2008 - 2016 <u>Total</u>
FP7	290,12	59,88	350,00	0,00	350,00	0,00	350,00
TEN-T	350,00	0,00	350,00	0,00	350,00	0,00	350,00
Total	640,12	59,88	700,00	0,00	700,00	0,00	700,00

<u>Revenue Commitments</u>	2008 - 2012 <u>Total</u>	2013 <u>rev budg</u>	2008 - 2013 <u>Total</u>	2014 <u>budget</u>	2008 - 2014 <u>Total</u>	2015 - 2016 <u>budget</u>	2008 - 2016 <u>Total</u>
<u>Revenue Payment received</u>	2008 - 2012 <u>Total</u>	2013 <u>rev budg</u>	2008 - 2013 <u>Total</u>	2014 <u>budget</u>	2008 - 2014 <u>Total</u>	2015 - 2016 <u>budget</u>	2008 - 2016 <u>Total</u>
FP7	104,44	42,94	147,38	48,48	195,86	154,14	350,00
TEN-T	162,83	34,59	197,42	48,48	245,90	104,10	350,00
Total	267,27	77,54	344,80	96,95	441,75	258,25	700,00

Eurocontrol (Title 2)

- a. For the 2014 Budget, the SJU is expected to recognise as contribution from EUROCONTROL an estimated amount of EUR 15.1 million EUR (of which only 3.1 million EUR will have to be covered by additional revenue commitments in view of existing commitments from previous years to be carried forward to 2014):
- EUR 2.0 million cash to co-finance WPs 7,13,16 and C.
 - EUR 2.0 million for WP 11,
 - EUR 5.2 million for WP E,
 - EUR 4.6 million related to Military, Professional Staff Associations and Airspace Users,
 - EUR 1.1 million related to the IT and administrative support provided to the SJU,
 - EUR 0.2 million related to one secondment.

<u>Revenue Commitments</u>	2008 - 2012 <u>Total</u>	2013 <u>rev budg</u>	2008 - 2013 <u>Total</u>	2014 <u>budget</u>	2008 - 2014 <u>Total</u>	2015 - 2016 <u>budget</u>	2008 - 2016 <u>Total</u>
Cash	97,25	6,39	103,64	3,15	106,80	58,20	165,00
In Kind	204,99	75,50	280,49	74,46	354,95	148,03	502,98
Total	302,25	81,89	384,14	77,61	461,75	206,23	667,98

<u>Revenue Payment received</u>	2008 - 2012 <u>Total</u>	2013 <u>rev budg</u>	2008 - 2013 <u>Total</u>	2014 <u>budget</u>	2008 - 2014 <u>Total</u>	2015 - 2016 <u>budget</u>	2008 - 2016 <u>Total</u>
Cash	75,04	6,39	81,43	15,12	96,55	68,45	165,00

Other Members (Title 3)

The other Members have to pay the annual instalment of the cash contribution, for a total of EUR 4.2 million, corresponding to 1/7th of 5% of the Members' net in-kind contributions related to IBAFO I and II.

Other revenues (Title 4)

The other revenues include interests yielded by the cash contributions paid to the SJU, net of the amount of interests matured on the EU contributions that has to be paid back to the Commission (see section 4.1.b above).

4.2 Expenditure (cash)

4.2.1 Overview of the contribution to the SJU Running Costs

Running Expend Commitments	Actual 2007- 2008	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Rev Bdg 2013	Budget 2014	Total 2007 - 2014	
Title 1	3,2	4,0	5,0	5,4	5,3	5,8	6,2	34,9	
Title 2	1,5	3,9	3,0	3,1	2,9	3,1	3,2	20,8	
Total	4,7	7,9	8,0	8,5	8,2	8,9	9,4	55,7	
Funded with									
EU	FP7	4,0	5,5	-	-	2,2	4,8	4,8	21,3
	TEN-T	-	-	-	-	-	-	-	=
	Total	4,0	5,5	-	-	2,2	4,8	4,8	21,3
Eurocontrol		0,7	2,4	8,0	5,8	1,1	1,2	1,2	20,4
Other Members		-	-	-	2,7	4,9	2,9	3,5	14,0
Total		4,7	7,9	8,0	8,5	8,2	9,4	55,7	

4.2.2 Staff Expenditure (Title 1)

This title includes the expenditure related to the SJU personnel in the broad sense of the term, covering the SJU staff under EU Staff Regulations (temporary and contractual agents, respectively chapters 1.1 and 1.2), the staff seconded to the SJU by its Members (chapter 1.3) and SNEs (chapter 1.4) together with the associated costs (missions, training, contingencies, etc – chapters 1.5 and 1.6).

In accordance with the Multi-Annual Staff Policy Plan, the staff establishment plan 2014 of the SJU includes 39 posts.

The Budget 2014 is estimated based on the assumption that the 39 positions will be fully occupied during the all year.

		Draft Budget 2014							
SJU STAFF		GRADE	GRADE	TA	CA	NEC	ENDs	ECTRL	Total
Executive Director		AD16	AD14	1					1
Deputy EU Administration and Finance		AD12	AD12	1					1
Deputy EU Operations & Programme		AD9	AD10			1			1
Chief Technology and Innovation		AD12	AD12	1					1
Chief Regulatory Affairs		AD12	AD12	1					1
Chief Strategies and International Relations		AD12	AD12	1					1
Advisor to the Executive Director		AD10	AD10	1					1
Senior Advisor for Military Affairs		AD10	AD10	1					1
Legal Officer		AD10	AD10	1					1
Chief Economic and Environment		AD10	AD10	1					1
Head ATM Systems		AD8	AD8	1					1
Head Legal Affairs and contracts sector		AD8	AD8	1					1
Head of Finance and Budget sector		AD8	AD8	1					1
Head of IT & Innovative Research		AD7	AD7	1					1
Systems Engineer		AD6	AD6	1					1
Environment Officer		AD7	AD7	1					1
Finance and administration Officer		AD7	AD7	1					1
Head Validation/Verification		AD7	AD7	1					1
Legal Officer		AD6	AD6		1				1
ATM Support		AD6	AD6	1					1
ATM Support		AD6	AD6	1					1
ATM Support		AD6	AD6	1					1
Financial Officer		AD6	AD6	1					1
Advisor CAP		AD6	AD6		1				1
Advisor Validation / Verification		AD6	AD6			1			1
ATM Programme Support		AD6	AD6			1			1
ATM Systems Engineer		AD6	AD6	1					1
Chief Corporate Communication		AD6	AD6	1					1
Communication Associate		AD6	AD6	1					1
Accountant		AD6	AD6	1					1
HR Legal Officer		AD6	AD6		1				1
Internal Auditor		AD6	AD6	1					1
Chief Auditor		AD6	AD6	1					1
Human Resources Officer		AD17	AD17	1					1
FINANCIAL ACCOUNTANTS		AD15	AD15	1					1
Administrative Assistant		AD13	AD13	1					1
Legal Officer		AD9	AD13		1				1
Secretary - Programme Director		AD11	AD11	1					1
Secretary to the Executive Director		AD11	AD11		1				1
TOTAL				31	6	3			39
END							1		1
Expert Concept & Validator							1		1
Advisor							1		1
Expert Regulatory Affairs							1		1
TOTAL							3		3
TOTAL				31	6	3	3	0	42

Here above the details of the positions and the different contract types for each position.

At the end of December 2013, excluding the position of the Executive Director, for which a specific procedure is undergoing, 1 END positions is still vacant; it is expected that the recruitment process will be completed early 2014.

During end 2013 some secondments from the Members positions reached their contract end. The procedures is under finalization to avoid having vacant posts, unless for a short period of time. It is expected that these positions will be filled in by new TAs. The 2014 expenditure for staff is estimated at EUR 6.2 million. The staff costs have been determined considering an overall increase of the index of maximum 1.7%. It should be noted that there is a budget shift due to the different type of staff contracts between lines 1.1 – 1.2 – 1.3.

With regard to the expenditure for missions (chapter 1.5 - EUR 0,5 million), the SJU adopted a policy to reduce the costs of the missions giving preference to web-conferencing and to video conferencing.

The “Other Staff Expenditure” (chapter 1.6 – EUR 0.2 million) includes the estimated expenditure for training and seminars (EUR 0.09 million), recruitment and related expenditure together with the PMO service fees (EUR 0.11 million).

4.2.3 Administrative Expenditure (Title 2)

The administrative expenditure, core to the support of the smooth running of the Programme and to ensure compliance with the EU regulations, is estimated at EUR 3.2 million, in line with the Revised Budget 2013.

The main differences concern:

- Chapter 2.4 – Postage and Telecommunications is maintained at Budget Level of 2014 although the new contract which should be fully implemented in 2014 is expected to bring a reduction of 1/3 of the overall budget;
- Chapter 2.6 - Current Administrative Expenditure have been maintained at Budget 2013 levels, in line with expected full staff level from the beginning of the year and the expected increase of consumer indices;
- In order to maintain the overall Administrative Expenditure in line with the previous year, mainly the expenditures for IT has been reduced. In this respect, it should be note that during 2014 the SJU should upgrade its Sharepoint version to support the Extranet as well as implement electronic document management and people management. It is planned to realize these activities through the use of previous year commitments and reprioritizing some ICT Budget. Where needed, Budget transfers within Title 1 will be made and reported to the Board.

With regard to the PR activities, in accordance with the PR strategic plan approved by the ADB in 2009, the following will be realized during 2014:

- strong presence at the World ATM Congress in Madrid: booth, conferences & educational programmes for stakeholders. This and other events represent around 40% of the communication budget;
- revamp of the website;
- Graphic design and publication of key official reports & brochures: annual report, environment report, SESAR brochure, SESAR magazines, SESAR release etc;
- digital communications and animations.

With regard to the IT Expenditure and Technical Facilities (chapter 2.7), it consists of the following elements:

- *through Eurocontrol as contribution “in cash”*
 - o the hosting of the IT services by an external provider, EUR 0.2 million;
 - o on site assistance, EUR 0.15 million;
 - o licenses, EUR 0.2 million;
 - o project management system (development, maintenance and coordination), EUR 0.5 million
 - o hardware EUR 0.08 million;
- *directly contracted by the SJU*
 - o ABAC, EUR 0.07 million;
 - o Website, EUR 0.1 million.

4.2.4 Studies and developments carried out by the SJU (Chapter 3.1)

The amounts of EUR 2.9 million in terms of new commitments and EUR 31.3 million in terms of payments (related to new commitments and, to the larger extend, to commitments carried forward from previous years) estimated for 2014 include the activities listed below, compared to those budgeted in 2013:

The AWP 2014 will provide the necessary details with regard to the studies and developments listed here above.

EUR
Airport Expertise (ACI)
Airspace Users 1 (contracted by the SJU)
Airspace Users 2 (Lowcost,...)
Airspace Users (***)
Associates of the SJU
Demonstration Activities (call 2012)
Demonstration Activities (call 2013)
Demonstration Activities (call 2014)
Definition Phase RPAS
Independent Experts
Industrial Support
NSA Advisory Group
Provision for Military Studies
Programme Support (Audit, Legal, Programme)
Scientific Committee
ATMPP Strategic Performance Partnership
Security Study
Ad hoc studies in complement to the core working programme
Representation of the SJU to the USA (**)
WP11 (***)
WPE (***)
Military and Professional Staff Associations (***)
Total

<u>BUDGET 2014</u>		
<i>Commitments Appropriations BDG 2013</i>	<i>Commitments Appropriations BDG 2014</i>	<i>Payment Appropriations BDG 2014</i>
-	-	-
-	-	-
0,3	0,3	0,3
-	-	-
-	-	-
4,2	-	3,9
-	-	0,6
-	-	6,8
5,0	-	2,1
30,0	-	8,0
3,0	-	1,0
0,3	0,3	0,3
7,6	-	6,2
0,2	-	0,1
-	-	-
2,0	1,6	1,9
-	0,2	0,1
0,1	0,1	0,1
0,7	-	-
1,0	0,5	1,0
-	-	-
-	-	2,0
-	-	5,2
1,0	-	0,7
-	-	-
55,4	2,9	40,3

(**) The SJU representation to the USA is still subject to the finalization of the necessary administrative agreement and final endorsement of the complete proposal by the ADB. In the Budget 2014 the costs are included correctly in Title 1 and Title 2 based on their specific nature.

(***) In accordance with the SJU/Eurocontrol agreements, these are considered Eurocontrol cash contribution.

4.2.5 Studies & developments carried out by the Members (Chapter 3.3)

By the end of 2013, all Members commitment will be recorded by the SJU. These will take into account the results of the Reallocation and BAFO III processes. In terms of payments, based on revenue availability, EUR 66.6 million are made available for Co-Financing during 2014 (including payments of Pre-Financing claims if any). The Annual Work Programme 2014 will detail the research and development activities which will be carried out in 2014.

5 Annex I

Annex I contains the amounts of estimated in-kind contributions to be committed during 2014.

With regard to EUROCONTROL, the amount of EUR 74.5 million refers to the specific resources dedicated to the Programme, of which EUR 2.0 million for the Programme Support Office staff.

With regard to Chapter 4.3 “Programme revenues from non Members”, this chapter is created to include any possible Programme-related contributions in kind from non Members exceeding the co-financing made available by the SJU.

6 Annex II

Annex II contains the total amounts of cash and in-kind contributions and related costs to be committed during 2014. This annex provides the ADB with the full revenues and costs of the Programme, for the full period as well as for 2013 and 2014.

SESAJ JOINT UNDERTAKING

Budget 2014

STATEMENT OF REVENUE

all figures in Euro

Title / Chapter	Programme estimates Sep '09	Commitment Appropriations				Payment Appropriations			
		Year 2012	Budget 2013	Rev Budget subj to approv	Budget 2014	Year 2012	Budget 2013	Rev Budget subj to approv	Budget 2014
1. European Union Contribution	700.000.000	110.123.600	59.881.720	59.881.720	59.881.720	69.713.000	91.631.020	77.535.515	96.953.383
1.1 7th Research and Dev. Framework Programme	350.000.000	60.123.600	59.881.720	59.881.720	59.881.720	34.887.000	46.631.020	42.940.846	48.476.692
1.2 Tran-European Network Programme	350.000.000	50.000.000				34.826.000	45.000.000	34.594.669	48.476.692
2. Contribution from Eurocontrol	165.000.000	41.708.664	12.790.000	6.390.000	3.154.000	33.253.619	12.790.000	7.681.000	15.120.000
2.1 contribution in cash	165.000.000	41.708.664	12.790.000	6.390.000	3.154.000	33.253.619	12.790.000	7.681.000	15.120.000
3. Contributions from Other Members	30.774.983	4.246.362	4.246.361	4.246.361	4.246.361	4.507.943	4.246.361	4.246.361	4.246.361
3.1 contribution in cash	30.774.983	4.246.362	4.246.361	4.246.361	4.246.361	4.507.943	4.246.361	4.246.361	4.246.361
4. Other Revenue	130.862	100.000	5.739.856	100.000	100.000	57.054	100.000	100.000	100.000
4.1 Revenue From Interests Yielded		104.334	400.000	400.000	400.000	360.369	400.000	400.000	400.000
4.2 Revenue From Taxes Recovered									
4.3 Programme revenues from non Members									
4.4 Exceptional Revenues - Decommitments		26.528		5.639.856		15.992			
4.5 Interest to be returned to the EU			(300.000)	(300.000)	(300.000)	(319.307)	(300.000)	(300.000)	(300.000)
Budget Outturn previous year		488.760		7.964.671	19.909.624	15.571.258		15.840.788	
TOTAL REVENUE	895.774.983	156.698.248	77.018.081	84.222.608	27.409.985	123.102.874	108.767.381	105.403.664	116.419.744

STATEMENT OF EXPENDITURE

all figures in Euro

Title / Chapter	Programme estimates Sep '09	Commitment Appropriations				Payment Appropriations			
		Year 2012	Budget 2013	Rev Budget subj to approv	Budget 2014	Year 2012	Budget 2013	Rev Budget subj to approv	Budget 2014
1. Staff Expenditure	55.000.000	5.307.221	5.970.000	5.770.000	6.215.000	5.165.051	5.970.000	5.770.000	6.215.000
1.1. Staff Expenditure As Per Staff Establish. Plan	50.000.000	2.980.000	3.460.000	3.370.854	4.100.000	2.787.870	3.460.000	3.370.854	4.100.000
1.2. Contract Agents, Interim Staff		310.279	380.000	489.146	550.000	341.779	380.000	489.146	550.000
1.3. Secondments From Members	5.000.000	1.550.000	1.300.000	1.180.000	690.000	1.568.858	1.300.000	1.180.000	690.000
1.4. Seconded National Experts		90.240	170.000	170.000	180.000	90.240	170.000	170.000	180.000
1.5. Mission Costs		201.702	500.000	370.000	500.000	257.770	500.000	370.000	500.000
1.6. Other Staff Expenditure		175.000	160.000	190.000	195.000	118.534	160.000	190.000	195.000
2. Administrative Expenditure	45.774.983	2.892.452	3.274.600	3.141.233	3.227.000	2.847.453	3.274.600	3.141.233	3.227.000
2.1. Rental Of Buildings And Associated Costs		828.528	905.600	950.600	942.000	812.400	905.600	950.600	942.000
2.2. Movable Property And Associated Costs		30.000	50.000	50.000	45.000	6.486	50.000	50.000	45.000
2.3. Pr And Events		300.000	300.000	300.000	300.000	238.876	300.000	300.000	300.000
2.4. Postage And Telecommunications		155.093	243.000	206.000	243.000	183.159	243.000	206.000	243.000
2.5. Administrative Board Expenditure		15.000	30.000	20.000	20.000	4.320	30.000	20.000	20.000
2.6. Current Administrative Expenditure		203.197	300.000	143.000	313.000	120.588	300.000	143.000	313.000
2.7. It Expenditure And Technical Facilities		1.355.634	1.350.000	1.431.633	1.300.000	1.461.272	1.350.000	1.431.633	1.300.000
2.8. Administrative Support Services		5.000	96.000	40.000	64.000	20.352	96.000	40.000	64.000
3. Operating Expenditure	795.000.000	140.533.904	67.773.481	55.401.752	2.927.600	99.249.582	99.522.781	96.492.432	106.977.744
3.1. Studies/Development Conducted By The SJU	179.500.345	23.913.000	29.824.000	55.401.752	2.927.600	24.014.594	31.782.560	21.158.871	40.341.695
3.2. Studies/Development Conducted By EUROCONTROL									
3.3. Studies/Development Conducted By The Members	615.499.655	116.620.904	37.949.481			75.234.988	67.740.221	75.333.561	66.636.049
TOTAL EXPENDITURE	895.774.983	148.733.577	77.018.081	64.312.985	12.369.600	107.262.086	108.767.381	105.403.664	116.419.744
BALANCE OF BUDGET OUTTURN		7.964.671		19.909.624	15.040.385	15.840.788			

Annexe I - In-Kind Contribution & Expenditure

IN-KIND CONTRIBUTION

all figures in Euro

<u>Title / Chapter</u>	Programme estimates Sep '09	Commitment Appropriations			
		Year 2012	Budget 2013	Rev Budget subj to approv	Budget 2014
1. European Union Contribution					
1.1 7th Research and Dev. Framework Programme					
1.2 Tran-European Network Programme					
2. Contribution from Eurocontrol	535.000.000	74.805.000	75.500.000	75.500.000	74.460.000
2.1 contribution in cash					
2.2 contribution in kind	535.000.000	74.805.000	75.500.000	75.500.000	74.460.000
3. Contributions from Other Members	615.499.655	116.620.904	37.949.481		
3.1 contribution in cash					
3.2 contribution in kind	615.499.655	116.620.904	37.949.481		
4. Other Revenue	53.725.363				
4.1 Revenue From Interests Yielded					
4.2 Revenue From Taxes Recovered					
4.3 Programme revenues from non Members	53.725.363				
4.4 Exceptional Revenues					
4.5 Interest to be returned to the EU					
Budget Outturn previous year					
TOTAL REVENUE	1.204.225.018	191.425.904	113.449.481	75.500.000	74.460.000

IN-KIND EXPENDITURE

all figures in Euro

<u>Title / Chapter</u>	Programme estimates Sep '09	Commitment Appropriations			
		Year 2012	Budget 2013	Rev Budget subj to approv	Budget 2014
1. Staff Expenditure					
1.1. Staff Expenditure As Per Staff Establish. Plan					
1.2. Contract Agents, Interim Staff					
1.3. Secondments From Members					
1.4. Seconded National Experts					
1.5. Mission Costs					
1.6. Other Staff Expenditure					
2. Administrative Expenditure					
2.1. Rental Of Buildings And Associated Costs					
2.2. Movable Property And Associated Costs					
2.3. Pr And Events					
2.4. Postage And Telecommunications					
2.5. Administrative Board Expenditure					
2.6. Current Administrative Expenditure					
2.7. It Expenditure And Technical Facilities					
2.8. Administrative Support Services					
3. Operating Expenditure	1.204.225.018	191.425.904	113.449.481	75.500.000	74.460.000
3.1. Studies/Development Conducted By The SJU	53.725.363				
3.2. Studies/Development Conducted By EUROCONTROL	535.000.000	74.805.000	75.500.000	75.500.000	74.460.000
3.3. Studies/Development Conducted By The Members	615.499.655	116.620.904	37.949.481		
TOTAL EXPENDITURE	1.204.225.018	191.425.904	113.449.481	75.500.000	74.460.000
BALANCE OF BUDGET OUTTURN					

Annexe II - Total

REVENUE (Cash and In-Kind)

all figures in Euro

Title / Chapter	Programme estimates Sep '09	Commitment Appropriations			
		Year 2012	Budget 2013	Rev Budget subj to approv	Budget 2014
1. European Union Contribution	700.000.000	110.123.600	59.881.720	59.881.720	
1.1 7th Research and Dev. Framework Programme	350.000.000	60.123.600	59.881.720	59.881.720	
1.2 Tran-European Network Programme	350.000.000	50.000.000			
2. Contribution from Eurocontrol	700.000.000	116.513.664	88.290.000	81.890.000	77.614.000
2.1 contribution in cash	165.000.000	41.708.664	12.790.000	6.390.000	3.154.000
2.2 contribution in kind	535.000.000	74.805.000	75.500.000	75.500.000	74.460.000
3. Contributions from Other Members	646.274.638	120.867.266	42.195.842	4.246.361	4.246.361
3.1 contribution in cash	30.774.983	4.246.362	4.246.361	4.246.361	4.246.361
3.2 contribution in kind	615.499.655	116.620.904	37.949.481		
4. Other Revenue	53.725.363	130.862	100.000	5.739.856	100.000
4.1 Revenue From Interests Yielded		104.334	400.000	400.000	400.000
4.2 Revenue From Taxes Recovered					
4.3 Programme revenues from non Members	53.725.363				
4.4 Exceptional Revenues		26.528		5.639.856	
4.5 Interest to be returned to the EU			(300.000)	(300.000)	(300.000)
Budget Outturn previous year		488.760		7.964.671	19.909.624
TOTAL REVENUE	2.100.000.000	348.124.152	190.467.562	159.722.608	101.869.985

EXPENDITURE (Cash and In-Kind)

all figures in Euro

Title / Chapter	Programme estimates Sep '09	Commitment Appropriations			
		Year 2012	Budget 2013	Rev Budget subj to approv	Budget 2014
1. Staff Expenditure	55.000.000	5.307.221	5.970.000	5.770.000	6.215.000
1.1. Staff Expenditure As Per Staff Establish. Plan	50.000.000	2.980.000	3.460.000	3.370.854	4.100.000
1.2. Contract Agents, Interim Staff		310.279	380.000	489.146	550.000
1.3. Secondments From Members	5.000.000	1.550.000	1.300.000	1.180.000	690.000
1.4. Seconded National Experts		90.240	170.000	170.000	180.000
1.5. Mission Costs		201.702	500.000	370.000	500.000
1.6. Other Staff Expenditure		175.000	160.000	190.000	195.000
2. Administrative Expenditure	45.774.983	2.892.452	3.274.600	3.141.233	3.227.000
2.1. Rental Of Buildings And Associated Costs		828.528	905.600	950.600	942.000
2.2. Movable Property And Associated Costs		30.000	50.000	50.000	45.000
2.3. Pr And Events		300.000	300.000	300.000	300.000
2.4. Postage And Telecommunications		155.093	243.000	206.000	243.000
2.5. Administrative Board Expenditure		15.000	30.000	20.000	20.000
2.6. Current Administrative Expenditure		203.197	300.000	143.000	313.000
2.7. It Expenditure And Technical Facilities		1.355.634	1.350.000	1.431.633	1.300.000
2.8. Administrative Support Services		5.000	96.000	40.000	64.000
3. Operating Expenditure	1.999.225.017	331.959.808	181.222.962	130.901.752	77.387.600
3.1. Studies/Development Conducted By The SJU	233.225.707	23.913.000	29.824.000	55.401.752	2.927.600
3.2. Studies/Development Conducted By EUROCONTROL	535.000.000	74.805.000	75.500.000	75.500.000	74.460.000
3.3. Studies/Development Conducted By The Members	1.230.999.310	233.241.808	75.898.962		
TOTAL EXPENDITURE	2.100.000.000	340.159.481	190.467.562	139.812.985	86.829.600
BALANCE OF BUDGET OUTTURN		7.964.671		19.909.624	15.040.385